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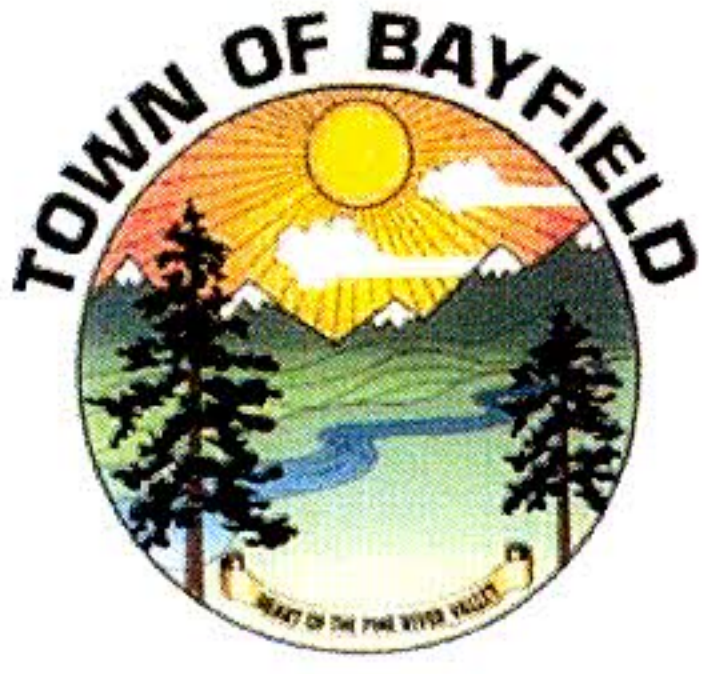
**Proposed Annual Budget  
Fiscal Year Ending December 31, 2011**

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Board of Trustees  
Dr. Rick K. Smith, Mayor  
Tom Au, Mayor Pro-Tem  
Justin Talbot  
Dan Ford  
Debbi Renfro  
Gabe Candelaria  
Ed Morlan

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## BUDGET MESSAGE

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This document sets forth the adopted annual budget for the Town of Bayfield for the fiscal year 2011. This document is the result of months of collaboration between the Town's leadership team, staff, and the Board of Trustees and represents their goals, objectives and priorities. It sets forth the framework for providing services and programs to the citizens of Bayfield for the year 2011.

Bayfield's total projected General Fund expenditures for 2011 are \$1,641,994, excluding transfers. The end of the fiscal year 2011 fund balance is projected to be \$928,082 and will be approximately 57% of the projected general fund expenditures, which represents an extremely healthy fund balance. The budget includes the following funds and estimated expenditures:

	Estimated 2011 Expenditures (excluding transfers)
General Fund	\$ 1,641,994
Parks and Recreation Operating Fund	\$ 337,889
Parks and Recreation Capital Fund	\$ 306,000
Police Pension Fund	\$ 1,320
SID Fund	\$ 147,100
Capital Improvement Fund	\$ 606,042
Equipment Replacement Fund	\$ 163,000
Sewer Operating Fund	\$ 637,231
Sewer Capital Fund	\$ 150,000
Water Operating Fund	\$ 549,845
Water Capital Fund	\$ 46,014
Garbage Fund	\$ 119,241

### THE BUDGET PROCESS

The budget process is carefully planned to maximize accountability and ensure appropriate spending of tax dollars. The most important aspect of the budget is that it begins and ends with Bayfield area residents. The first step in the process occurs throughout the year as citizens express concerns and make requests for specific services and projects. Beginning in July, Town staff and the Board of Trustees hold public meetings to discuss goals and set priorities for the upcoming year. During the fall, department heads meet with the Town Manager and the Board to propose department budgets. The Town Manager and the Board consider these proposed budgets, citizen input, and the goals and priorities established in order to draft a budget which balances needs with available resources. This process includes numerous drafts and public hearings before being finalized in mid-December. A final public hearing is held and the Board of Trustees approves and appropriates the new budget.



